Toyota Parts and Vehicle Logistics Centres		
Parts:	Vehicles:	
Toyota Parts Center Austria (TPCAT)	Toyota Logistics Services Austria (TLSAT)	
Toyota Parts Centre Europe (TPCE)	Toyota Logistics Services Czech (TLSCZ)	
Toyota Parts Centre South of France (TPCSF)	Toyota Logistics Services Denmark (TLSDK)	
Toyota Parts Center Finland (TPCFI)	Derby Logistics Centre	
Toyota Parts Centre Denmark (TPCDK)	Toyota Logistics Services Finland OY (TLSFI)	
Toyota Parts Centre Norway (TPCNO)	Toyota Logistics Services Germany (TLSDE)	
Toyota Parts Centre Spain (TPCES)	Toyota Logistics Services Greece (TLSEL)	
Toyota Parts Centre GB (TPCGB)	Toyota Logistics Services Ireland (TLSIE)	
Toyota Parts Center Germany (TPCDE)	Malmö Nordic Vehicle Hub	
Toyota Parts Centre Greece (TPCEL)	Toyota Logistics Services Norway (TLSNO)	
Toyota Parts Centre Czech (TPCCZ)	Toyota Logistics Services Poland (TLSPL)	
Toyota Parts Centre Ireland (TPCIE) Toyota Parts Centre Poland (TPCPL)	Portbury Logistics Centre Toyota Logistics Services Portugal (TLSPT)	
Toyota Parts Centre Portugal (TPCPT)	Sagunto Vehicle Hub (TLSES)	
Toyota i and control oftugar (ii of i)	Adapazari Vehicle Hub (TLST)	
	Valenciennes Vehicle Hub (TLSFR)	
	, ,	
	Zeebrugge Vehicle Centre	

Toyota Parts Centre Europe (TPCE)	
Location	Industrieterrein 11 - 3290 Diest (Belgium)
Function	TPCE supplies parts and accessories to the national depots of NMSCs in Europe, to the regional TME depots and to approx. 500 delivery points in Belgium, Luxemburg, the Netherlands and the North of France.
Investment	€111 million
Parts handled	Approx. 10.2 million pieces per month (approx. 487.3 K pcs/day binning/picking)
Employees	927 (incl. warehouse, office, contractor, interim)
Establishment	January 1993
Floor surface	100,000 m²
Land surface	24 ha.

Toyota Logistics Services France S.A.S. (TLSFR)

Toyota Parts	Centre South of France (TPCSF)
Location	Parc industriel Rhône Vallée - 07250 Le Pouzin (France)
Investment	€9.2 million
Function	Order processing, warehousing and delivery of service parts and accessories to South of France, Corsica, Andorra, Malta, Morocco and Tunisia.
Technology	Bar Code readers and real time radio frequency data transmissions
Site Completion	June 2001
Supply Routes	By truck from Toyota Parts Centre Europe in Belgium
Launch of Operations	October 2001
Employment	48 (incl. warehouse, office, contractor, interim)
Number of Delivery Points	170 (163 in France and 7 in Spain, Balearic Islands)
Parts handling volume	Outgoing lines: approximately 6.900 orderlines/day
Warehouse surface	7,698 m²

Toyota Logistics Services Austria (TLSAT) Toyota Parts Center Austria (TPCAT)

Location Toyota Parts Centre Austria (TPCAT) // Richard-Strauss-Strasse 34 A-1231 Wien (Austria)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Austria,

Hungary, Slovak Republic, Slovenia, Croatia, Bosnia, Serbia, and Romania

Investment €3 million

Parts & Accessories handling volume

Outgoing lines: estimated at 5.400 orderlines/day

Employees 37 (incl. warehouse, office, contractor, interim)

Site Take-over August 2001
Launch of operations January 2002

Warehouse dimensions Rented by TLSAT: 13,000 m²

Toyota Logistics Services Finland OY (TLSFI) <u>Toyota Parts Center Finland (TPCFI)</u>

Location Toyota Parts Centre Finland (TPCFI) // Korpivaarantie 1 – 01450 Vantaa (Finland)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Finland, Estonia

and is responsible for the replenishment of large body parts towards the central warehouse of

Toyota Motor Russia in Moscow

Investment € 1.9 million

Parts handling volume Outgoing lines: approximately 4.000 orderlines/day

Number of Delivery Points 102 (91 in Finland, 10 in Estonia and TMR, Russia)

Employees 29 (incl. warehouse, office, contractor, interim)

Launch of operations March 2003

Warehouse surface March 2003 March 2003

Toyota Logistics Services Denmark (TLSDK) Toyota Parts Center Denmark (TPCDK)

Location Toyota Parts Centre Denmark (TPCDK) // Fynsvej 9 – 5500 Middelfart (Denmark)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Denmark and

the South of Sweden

Investment € 1.3 million

Parts handling volume Outgoing lines: approximately 5.000 orderlines/day

Number of Delivery

Points

Function

Function

172 (94 in Denmark and 78 in Sweden)

Employees 32

Launch of operations September 2002 Warehouse surface 10.390 m²

Toyota Logistics Services Norway (TLSNO) Toyota Parts Center Norway (TPCNO)

Location Toyota Parts Centre Norway (TPCNO) // Svelvikveien 59b – 3039 Drammen (Norway)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Norway and

central and north Sweden

Investment € 2.9 million

Parts handling volume Outgoing lines: approximately 8.300 orderlines/day

Number of Delivery Points 170 (121 in Norway and 49 in Sweden)

Employees 56

Launch of operations November 2002 Warehouse surface 10.884 m²

Toyota Logistics Services Spain (TLSES) Toyota Parts Centre Spain (TPCES)

Toyota Parts Centre Spain (TPCES) // Plataforma Central Iberum - Avda Logistica 44 - Illescas

45200 (Spain)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Spain (Except

Andalucia and Galicia areas)

Investment € 22.6 million

Parts handling volume Outgoing lines: approximately 6.600 orderlines/day

Number of Delivery Points 143

Employees 40 (incl. warehouse, office, contractor, interim)

Launch of operations Mar 2003 Warehouse surface 19.600 m²

Toyota Logistics Services GB (TLSGB) Toyota Parts Center GB (TPCGB)

Location Toyota Parts Centre Great Britain (TPCGB) // Shackleton Way (Unit 2200) – Magna Park –

Lutterworth – LE17 4XP Leicestershire (United Kingdom)

Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the United

Kingdom

Function Provides stock replenishment to PCIE Dublin and 2 x Vehicle Hubs

E Commerce B2C via E bay

Investment € 7.6 million

Parts handling volume Outgoing lines: estimated at 15.700 orderlines/day

Number of Delivery Points 250 + 5 sub depots

Employees 93

Launch of operations October 2003
Warehouse surface 15.720 m²

Derby Logistics Centre (UK)

Location Burnaston – Derbyshire DE1 9TA (UK)

Receive UK produced Avensis and Auris passenger cars and transport them to ports of export or

Function to destination country. Receipt and transportation to UK NMSC of France built Yaris & Proace and

Czech built AYGO. Central stock and enhancement activity of UK built vehicles destined for

Norway and Denmark.

2016 Vehicle Movement Receipts: TMUK - 180,434 Export - 158,276
Despatches: Imports - 50,886 Domestic - 71,590

Investment Around €22 million

Employees Toyota: 6

Completion December 1992
Yard Space Derby: 133,000m²

Portbury Logistics Centre (UK)

Location Royal Portbury Dock, Bristol. BS20 7XN (UK)

Function Receive vehicles produced in Japan, Turkey & South Africa. Central stock and enhancement

activity to UK Retailers.

2016 Vehicle Movement Receipts: 51,600

Despatched: 49,100

Employees Toyota: 4

Logistics Partners: 40 ~ 80

Completion December 1994

Yard Space 260,000 m² (11,000 vehicle capacity

Toyota Logistics Services Ireland (TLSIE) Toyota Parts Centre Ireland (TPCIE)

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House – Killeen Road – Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Investment € 1.3 million

Parts handling volume Outgoing lines: approximately 2.400 orderlines/day Number of Delivery Points 62 in Republic of Ireland + 9 in Northern Ireland

Employees 18

Launch of operations April 2004 Warehouse surface 7.020 m²

Location Toyota Parts Centre Ireland (TPCIE) // Toyota House – Killeen Road – Dublin 12 (Rep. of Ireland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Ireland

Toyota Logistics Services Germany (TLSDE) <u>Toyota Parts Center Germany</u> (TPCDE)

Location Toyota Parts Centre Germany (TPCDE) // Toyota Allee 2 – 50858 Köln (Germany)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Germany

Investment €7 million

Parts handling volume Outgoing lines: approximately at 9.000 orderlines/day

Number of Delivery Points 629

Employees 72

Launch of operations December 2003 Warehouse surface 17.963 m²

Toyota Logistics Services Poland (TLSPL) Toyota Parts Centre Poland (TPCPL)

Location Toyota Parts Centre Poland (TPCPL) // ul. Poleczki 23 – 02 822 Warszawa (Poland)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Poland ,

Lithuania and Latvia

Investment € 1.7 million

Parts handling volume Outgoing lines: approximately 6.300 orderlines/day Number of Delivery Points 112 (98 in Poland, 14 in Lithuania and in Latvia)

Employees 31

Launch of operations September 2004
Warehouse surface 8.496 m²

Toyota Logistics Services Portugal (TLSPT) Toyota Parts Centre Portugal (TPCPT)

Location Toyota Parts Centre Portugal (TPCPT) // Avenida Vasca da Gama 1410 – 4431 956 Vila Nova de

Gaia (Portugal)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Portugal and

parts of Spain (Andalucia, Galicia and Estremadura)

Investment € 1.0 million

Parts handling volume Outgoing lines approximately 4.400 orderlines/day

Number of Delivery Points 111 (64 in Portugal and 47 in Spain)

Employees 28 Launch of operations May

Launch of operations May 2005 Warehouse surface 10.391 m²

Toyota Logistics Services Greece (TLSEL) Toyota Parts Centre Greece (TPCEL)

Location Toyota Parts Centre Greece (TPCEL) // Thesi Kirillo – 19 300 Aspropirgos (Greece)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in Greece,

Bulgaria, FYROM, Albania and stock replenishment to NMSC in Cyprus

Investment € 2.0 million

Parts handling volume Outgoing lines: approximately 3.300 orderlines/day

Number of Delivery Points 101 (79 in Greece, 20 in Bulgaria, 1 in FYROM, 1 in Albania and replenishment to the NMSC in

Cyprus

Employees 32

Launch of operations October 2005 Warehouse surface 7.165 m²

Toyota Logistics Services Czech (TLSCZ) Toyota Parts Centre Czech (TPCCZ)

Location Toyota Parts Centre Czech (TPCCZ) // Prumyslova 92 – 417 42 Krupka (Czech Republic)

Function Provides Just-in-Time parts supply to Toyota and Lexus delivery points located in the Czech

Republic and part of Germany

Investment € 15.2 million

Parts handling volume Outgoing lines: approximately 4.200 orderlines/day

Number of Delivery Points 245 Employees 30

Launch of operations July 2007 Warehouse surface 11.689 m²

Zeebrugg	ie Vehic	de Centre
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Building Area

Location Aziestraat 2 Kaainummer 523 - 524 8380 Zeebrugge Belgium Function Pan-European distribution of Toyota and Lexus vehicles Investment €13.1 million Preparation and retailer delivery Germany: 46911 Preparation and retailer delivery Belgium: 27771 Preparation and retailer delivery Netherlands: 17334 Preparation and retailer delivery Norway: 5251 Transit to France: 48235 Vehicle Handling in Export of TMMF Yaris by vessel: 89772 Export of PSA Proace by vessel: 4043 2016 (units) Export TPCA AYGO by vessel: 25117 Transhipment (TMMT + CBU + TH + TSAM + US) by vessel: 23869 Transit by rail & truck: 32636 Transport modes: vessel, truck, rail Toyota: 6 **Employees** Logistics co-workers: 100 Phase 1: September 1, 2000 Site Completion Phase 2: October 1, 2002 Phase 1: January, 2001 **Began Operations** Phase 2: January, 2003 460,000 m² **Total Site Area** Parking Area 420,000 m² for maximum 18,000 vehicles

2,450 m² for workshop. 700 m² for office, meeting rooms, canteen, locker rooms, etc

Toyota Logistics Services France S.A.S. (TLSFR) Valenciennes Vehicle Hub

Location	Parc d'Activités de la Vallée de l'Escaut-Sud, BP1, 59264 Onnaing (Valenciennes area, Nord Pas de Calais Region), France Adjacent to Toyota Production Facility - TMMF
Function	Pan-European distribution of Toyota vehicles, PDI / PPO processing
Investment	€13.7 million
Vehicle Handling in 2016 (units)	Distribution of TMMF Yaris: 237,784 produced by TMMF Inspection of Pro-Ace in PSA Sevelnord plant: 10,977 veh Preparation and retailer delivery for France of all Toyota & Lexus: 91,564 vehicles Preparation and retailer delivery for Germany of Yaris and Proace: 19,093 vehicles Preparation and retailer delivery for Belgium of Yaris and Proace: 1,953 vehicles (as of 25th Aug'16)
Employees	Toyota : 7 Logistics partners: 130
Site Completion	September 2000
Begin Operations	January 2001
Total Site Area	352,000 m ²
Parking Area	275,000 m² currently paved (capacity of 12,660 vehicles)
Building Area	2,700 m ² of workshop and 900 m ² of office

Toyota Logistics Services, Turkey LTD (TLST) Adapazari Vehicle Hub

Location	Toyota Motor Manufacturing Turkey Plant 54580 Arifiye Sakarya (Turkey)
Function	 Manages the safe and efficient distribution and enhancement of Turkish production of Toyota vehicles from receipt at factory line-off to delivery to different countries in and out of Europe, follows the documentation, Monitors and supervises the port operations in Turkey – Safi Poer / Autoport and Borusan, Monitors and supervises the operations at remote sites – Koper, Piraeus, Tbilisi, Novorossiysk
Employees	Toyota: 3 Logistic Partners: 38
Launch of operations	January 2002
Vehicle Handling (units)	150.326 (2106 figures)
Yard Space	Total parking and trucking area of 38,920 m² in Adapazari

Toyota Logistics Services Sweden AB Malmö - Nordic Hub

Location	Malmö, Sweden
Function	Nordic distribution of Toyota & Lexus vehicles, Transshipment of vehicles for Russia and PDI/PPO processing
Investment	Investment of 9.5 million euro by the City of Malmö through CMP (Copenhagen Malmö Port)
Vehicle Handling in 2016 (units)	Total: 150,094 units (2016 data) Preparation and retailer delivery Sweden: 26,513 Preparation and retailer delivery Denmark: 14,519 Preparation and retailer delivery Norway: 11,529 Transshipment of vehicles to Finland: 15,123 Transshipment of vehicles to Baltic: 9,737 Transshipment of vehicles to Russia: 75,572 Transshipment of vehicles to NATO Germany: 101 Transport modes: vessel, truck, rail
Employees	Toyota: 5, Logistics partners: 55 – 65
Site Completion	Phase 1: December, 2002 (160,000 m²) Phase 2: July, 2003 (60,000 m²) Phase 3: December, 2004 (new quay walls)
Begin Operations Total Site Area	Phase 1: February, 2003 Phase 2: October, 2003 Phase 3: December, 2004 255,000 m ²
Parking Area	245,000 m² for maximum 11,500 vehicles
Building Area	3,600 m ²

Toyota Logistics Services España S.L. Sagunto - Hub

Location	Puerto de Sagunto, Spain
Function	Distribution of Toyota & Lexus vehicles to Spain, Transfer of vehicles to Gibraltar and Portugal, PDI/PPO processing
Investment	Around €9 million by TME
Vehicle Handling (2016, units)	Total: 65 979 Preparation and retailer delivery to Spain: 62051 Transfer of vehicles to Gibraltar: 3056 Transfer of vehicles to Portugal: 872 Transport mode: truck
Employees	Toyota : 2, Logistics partner : 40-70
Site Completion	March 2008
Begin Operations	April 2008
Total Site Area	102,000 m ²
Parking Area	for maximum 3,700 vehicles
Building Area	4,500 m ²